



Board of Governors Meeting
Monday, October 5, 2026
3:00 p.m. to 6:00 p.m.
Room 322, 3rd Floor Boardroom, 230 Richmond Street, OCAD University
& via videoconference

AGENDA

Time	Item	Reference	Lead
3:00 p.m. (5 min)	1. Welcome, constitution of meeting and opening remarks	-	Lanita Layton, Board Chair
3:05 p.m.	2. Declaration of Conflicts of Interest	-	Lanita Layton, Board Chair
3:05 p.m. (2 min)	3. Approval of Board Agenda for October 5, 2026 <i>(for decision)</i>	Agenda	Lanita Layton, Board Chair
3:07 p.m. (3 min)	4. Consent Agenda (1) Approval of minutes June 22, 2026 regular meeting (2) Approval of minutes July 16, 2026 special meeting (3) Approval of consent decision items and acceptance of consent information items <i>[Note: Governors to advise the Board Chair and/or Board Secretary in advance if they wish to discuss any of the consent agenda items.]</i>	(For list of materials attached, please see end of agenda.)	Lanita Layton, Board Chair
3:10 p.m. (20 min)	5. President's Update including • First Quarter (Q1) Institutional Scorecard 2026/27 Report • IEC Update • OCAD U Year-End Presentation <i>(for information)</i>	(1) Q1 Results Report for 2026/27 Institutional Scorecard (2) Year End Presentation	Ana Serrano, President

Time	Item	Reference	Lead
3:30 p.m. (15 min)	6. OCAD U 150 Marketing Campaign (<i>for information</i>)	Briefing Note	Adam Wiendels, Executive Director, Marketing and Communications
3:45 p.m. (50 min)	7. Audit, Finance and Risk Committee (AFRC) Report: (1) Fiscal Year 2026/27 Financial Review (a) Operating Budget Variances (b) Cash Flow Report (<i>for information</i>) (2) FY 2025/26 Audited Financial Statements (<i>for decision</i>) (3) Restricted Fund Allocation (<i>for information</i>) (4) Undergraduate and Graduate Enrolment Updates (<i>for information</i>) (5) Strategic Enrolment Management Plan (<i>for information</i>) (6) Amendment to the Signing Authority of OCAD University bank accounts (<i>for decision</i>)	(1) (a) Briefing Note with Attachment (b) Briefing Note with Attachment (2) Draft Audited Financial Statements including Management Report and Financial Metrics (3) Briefing Note (4) Briefing Note (5) Briefing Note with Attachment (6) Briefing Note with Attachment	Glenda Crisp, Committee Chair Chervahun Emilien, Vice-President, Finance and Administration Sandra Gabriele, Vice-President, Academic and Provost Deanne Fisher, Vice-Provost, Student and International Clara Eta, Interim Director, Finance Reagen Travers, Partner, KPMG
4:35 p.m. (15 min)	8. Annual Educational Cost Directive Report 2025/26 (<i>for decision</i>)	Briefing Note with Attachment	Sandra Gabriele, Vice-President, Academic and Provost Laura Wood, Executive Director, Institutional Analysis and

Time	Item	Reference	Lead
			Budget Planning
4:50 p.m. (10 min)	9. Advancement Report (<i>for information</i>)	Briefing Note	Mary Koutsoubos, Executive Director, Advancement
5:00 p.m. (10 min)	10. Other Business	-	Lanita Layton, Board Chair
<i>In Camera Session</i>			
5:10 p.m.	11. Declaration of Conflicts of Interest	-	Lanita Layton, Board Chair
5:10 p.m. (15 min)	12. Audit, Finance and Risk Committee (AFRC) Report: (1) Contract Approvals: a) Cleaning Contract b) Ellucian Colleague Contract Renewal c) Electrical Room Unit Contract (<i>for decision</i>)	(1)(a) <i>Confidential materials distributed</i> (b) <i>Confidential materials distributed</i> (c) <i>Confidential materials distributed</i>	Chervahun Emilien, Vice-President, Finance and Administration Clara Eta, Interim Director, Finance
5:25 p.m. (15 min)	13. Governance and Nominating Committee (GNC) Report: (1) Nominating Strategy Update (<i>for decision</i>) (2) 2026 Board of Governors' Annual Survey Results (<i>for information</i>)	(1) <i>Confidential materials distributed</i> (2) <i>Confidential materials distributed</i>	Elizabeth Dipchand, GNC Chair Tanya Bowes, Board Secretary
<i>In Camera Session for Board members</i>			
5:40 p.m. (10 min)	14. <i>In Camera Session</i>	-	Lanita Layton, Board Chair
5:50 p.m. (10 min)	15. <i>In Camera Session</i> without Management	-	Lanita Layton, Board Chair
<i>In Camera Session Ends</i>			
6:00 p.m.	16. Termination	-	Lanita Layton, Board Chair

Consent Agenda Table of Contents

1. Summary of pending action items
2. Approval of minutes of June 22, 2026
3. Approval of minutes of July 16, 2026 (Special)

Consent agenda information items:

4. Information report from the Senate Chair
5. AFRC information reports
 - a. Statutory Remittances Report
6. OCAD University Freedom of Expression Annual Report 2026

Next Meeting: December 7, 2026