



Minutes of the Board of Governors Meeting Monday, March 9, 2026

Minutes of the regular meeting of the Board of Governors (Board) of the Ontario College of Art & Design University (OCAD U or the University) held in Room 322, 3rd Floor Boardroom, 230 Richmond Street, OCAD University and via videoconference at 4:30 p.m. on the 9th day of March, 2026.

Present: Colleen Baldwin, David Belous, Maggie Broda, Sophia Chaudhary, Glenda Crisp, Brian Davis, Elizabeth Dipchand, Julian Goss, Mark Hanrahan (items 1-8 only), Stephanie Holko (items 1-6(5) only), Nick Hooper, Jugraj Khinda, Lanita Layton (Board Chair), Gail Lee, Sarah Lerchs, Nicholas Pozhke, Neal Prabhu, Ana Serrano (President), Nancy Snow, Kerry Swanson, Samantha Sykes

Regrets: Aly Damji, Nadia Galati, Lalit Guglani, Jaime Watt

In Attendance: Connie Arezes-Reis, Interim Executive Director, People and Culture, Kerry-Ann Douglas-Powell, Director, Workplace Culture, Tanya Bowes, Board Secretary, Clara Eta, Interim Director, Finance, Deanne Fisher, Vice-Provost, Students and International, Joanne Frisch, Director, Campus Planning and Projects, Sandra Gabriele, Vice-President, Academic and Provost, Mary Koutsoubos, Executive Director, Advancement, Ashok Mathur, Vice-President, Research and Dean, School of Graduate Studies, Andrew McAllister, Interim Executive Director, IT Services, Alan Simms, Vice-President, Finance and Administration, Laura Wood, Executive Director, Institutional Analysis and Budget Planning

Recording Secretary: Khellon Roach, Manager, Board Governance

1. Welcome, Constitution of Meeting, and Opening Remarks

Lanita Layton, Board Chair, welcomed members to the third regular Board meeting, which was duly constituted with quorum present.

She acknowledged the ancestral territories of the Mississaugas of the Credit, the Haudenosaunee, the Anishinaabeg and the Huron-Wendat, who are the original owners and custodians of the land on which we live, work, and create.



2. Declaration of Conflicts of Interest

The Board Chair asked for declarations of conflicts of interest for any public agenda items from Board members. No conflicts were declared.

3. Approval of Board Agenda for March 9, 2026

On motion made by Glenda Crisp, seconded by Nancy Snow and adopted, it was resolved that the Board of Governors approve the agenda of the March 9, 2026 regular meeting, as presented.

4. Consent Agenda

The following consent agenda materials were distributed in advance of the meeting:

Consent Agenda Table of Contents

1. Summary of pending action items
2. Approval of minutes of December 1, 2025
3. Approval of minutes of January 9, 2026 (Special)

Consent agenda information items:

4. Information Report from the Senate
5. AFRC information reports
 - a. Statutory Remittances Report
6. Annual Anti-Racism/Anti-Hate Report
7. Annual Student Mental Health Report
8. Research Ethics Board Annual Report for 2024-2025
9. IQAP Final Assessment Report Executive Summary and Implementation Plans

On motion made by Glenda Crisp, seconded by Elizabeth Dipchand and adopted, it was resolved that the Board of Governors approve the minutes of the December 1, 2025 regular meeting, as presented.

On motion made by Nancy Snow, seconded by Neal Prabhu and adopted, it was resolved that the Board of Governors approve the minutes of the January 9, 2026 special meeting, as presented.

On motion made by Elizabeth Dipchand, seconded by Glenda Crisp and adopted, it was resolved that the Board of Governors approve the consent agenda decision items, and to accept the consent agenda information reports, as presented.



5. President's Update

As part of the advanced materials for this meeting, Board members received the 2025/2026 institutional scorecard with the third quarter (Q3) results.

The President provided an oral update, beginning with a summary of the recent activity of the Indigenous Education Council (IEC). She provided a brief review of the IEC meeting held on January 31, 2026. The President informed the Board that Professor Peter Morin is now serving as the chair of IEC. As the new IEC chair, Professor Morin is also serving as a member of the Indigenous OCAD Committee (Indigenous OCAD) – consisting of Melissa General, Director, Indigenous Initiatives, Francine Peltier, Manager, Indigenous Student Center, Professor Julia Rose Sutherland, and Professor Suzanne Morrisette – which is working on redesigning the IEC.

The President then provided the Board with comments regarding the items on the institutional scorecard that were marked in yellow or red for Q3, including corrective action, where possible, for those items.

The President provided a report on her recent trip to Hong Kong and mainland China. She highlighted OCAD U's partnerships with longstanding partner Hong Kong Polytechnical University's School of Design. The President noted that she met with partners from Xi'an Jiaotong–Liverpool University in Suzhou; Nanjing University of the Arts; and with Hit Academy and Tongji University School of Design and Innovation in Shanghai, to build and strengthen relationships to support future collaborations. The President remarked that she was impressed by how these institutions are incorporating artificial intelligence (AI) into their administrative functions, teaching, learning, and research, aligning closely with the Chinese government's long-term economic plan.

The Board engaged in discussion and posed questions regarding opportunities to involve OCAD U alumni in strengthening AI-related partnerships with institutions in Asia, as well as the extent to which universities in the region are integrating AI within their curricula.

6. Audit, Finance and Risk Committee (AFRC) Report

Glenda Crisp, AFRC Chair, provided a report to the Board on the AFRC meeting held on February 19, 2026.

(1) Fiscal Year 2025/26 Financial Review

- a. Operating Budget Variances**
- b. Cash Flow Report**



As part of the advanced materials for this meeting, Board members received a (i) briefing note regarding the FY 2025/26 operating budget variances and (ii) briefing note regarding the University's cash on hand and debt position as of January 31, 2026.

The Vice-President, Finance and Administration (VPFA) presented the University's financial trends for the reporting period, noting that cash flow remains robust. He further noted that OCAD U's financial performance is proceeding as anticipated, with a projected deficit.

(2) Operating Budget Assumptions

As part of the advanced materials for this meeting, Board members received a briefing note outlining the current working assumptions for the FY 2026/27 operating budget.

The VPFA noted that the operating budget assumptions is a recurring annual item provided for information in advance of the operating budget presentation.

The Executive Director, Institutional Analysis and Budget Planning (EDIABP) presented a high-level overview of the key assumptions for the FY 2026/27 operating budget. She explained that the assumptions are similar to those presented in the fall in the multi-year forecast. The key assumptions include (1) inflation of 5% for utilities and software licensing; (2) a contingency of 2% of gross revenue; (3) a provision for salary settlements; (4) a projected reduction in both domestic and international Full-Time Equivalent students; (5) enrolment-based funding calculations derived from the prior 5-year enrolment average for domestic students only; (6) a reduction in performance-based funding in case performance targets are missed; (7) an increase in international student tuition rates of 5%; (8) an allocation for international student support equal to 1.75% of international student tuition revenue; and (9) special allocations, including initiatives such as the Evergreen Program.

The VPFA noted that, on February 12, 2026, the Ministry of Colleges, Universities, Research Excellence and Security (MCURES) made an announcement concerning funding and domestic tuition. He explained that the provincial government has placed an embargo on the details of the announcement, which to some extent will serve as a challenge to the development and presentation of the FY 2026/27 operating budget.

The President noted that higher education institutions across the province are generally pleased with the funding announcement. She further noted that the funding announcement appears to be in keeping with OCAD's three-prong strategy. Nonetheless, she cautioned that there is still work to be done as it relates to OCAD U's enrolment strategy and continued operational efficiencies.



(3) Undergraduate and Graduate Enrolment Updates

As part of the advanced materials for this meeting, Board members received a briefing note with information pertaining to enrolment for FY 2025/26 and preliminary indications of intake for FY 2026/27.

The Vice-Provost, Students and International (VPSI) shared with the Board that, based on the final undergraduate and graduate student enrolment numbers for FY 2025/26, OCAD U is tracking ahead of the budgeted projection by 7.5%. She added that the FY 2025/26 enrolment numbers still represent a 3% decline in overall enrolment from FY 2024/25. The VPSI advised the Board that the University did make a concerted effort to retain students this fiscal year, which seemed to work well.

The VPSI explained that the University is currently in the middle of the FY 2026/27 intake cycle for student applications, noting that international applications seem to have stabilized after two years of dramatic decline and domestic applications have declined by 7.5% year-over-year. She added that, due to the decrease in domestic applications, there is a need for management to focus on strategies that will help to convert applications of the domestic students into accepted offers in order to meet intake targets for FY 2026/27.

(4) Facilities Renewal Program – FY 26/27

a. Facilities Renewal Program List

As part of the advanced materials for this meeting, Board members received a briefing note with an attachment concerning the proposed list of FY 2026/27 Facilities Renewal Program (FRP) projects.

The VPFA reminded Board members that the University has received the FRP grant from the provincial government for several years. He explained the FY 2026/27 FRP list was developed with the Finance Office and the University's internal Space Planning Group. The VPFA noted that the total value of the FRP list is \$4.5M, but based on past experience it is anticipated that the University will receive a grant of approximately \$3.2M. He added that the higher allocation on the list allows for some flexibility in the event of scheduling or supply chain disruptions that might impair the start or completion of a project on the list.

With the aid of slides, the Director, Campus Planning and Projects (DCPP) provided a high-level overview of the projects included in the FRP list and outlined the primary funding categories which included: (1) Deferred Maintenance, (2) Sustainability, (3) Accessibility, (4) Safety, Security and Operations, (5) Technology,



and (6) Community Experience. The DCPD highlighted some of the large projects included in the FRP list such as the proposed renovation of the jewelry and textile studios for the Material Art and Design program and implementation of the HVAC decarbonization in line with OCAD U's Decarbonization Plan.

On motion made by David Belous, seconded by Colleen Baldwin and adopted, it was resolved that upon recommendation of the Physical Resources and Capital Assets Committee and the Audit, Finance and Risk Committee, the Board of Governors approve the FY 2026/27 Facilities Renewal Program List, as presented.

b. IT Infrastructure Contract

As part of the advanced materials for this meeting, Board members received a briefing note regarding the proposed purchase of new computer infrastructure.

The VPFA explained to the Board that the request to purchase new computer infrastructure is outlined in the request for proposal in the FRP list and is also in keeping with OCAD U's *Procurement Policy*.

The Interim Executive Director, IT Services noted that the University's computer and data storage license with VxRail VMWare is coming to an end in December 2026, and therefore there is a need for the University to secure infrastructure in the near future before this expiration. He explained that the IT team looked into several options of moving the infrastructure to the cloud, but these options proved too costly. He advised that the most efficient option is Azure Local which he described as Microsoft's VM infrastructure which is hybrid, meaning it allows for on-premises and hybrid cloud deployment in one environment. The approximate value of this solution is \$475,000 which is significantly lower than continuing with VMWare or moving to the cloud.

The Interim Executive Director, IT Services also noted that there is currently an aggressive investment in AI Data Centre operations across the sector, which is driving prices upward, thus the need for the University to procure the computer infrastructure, sooner rather than later, to avoid higher costs.

The Board discussed and asked questions about the benefits of having a physical server on campus and if the demand for AI at the University has increased. The Board also discussed the downside of delayed procurement, noting that it could result in increased costs of up to 30%.

On motion made by Nancy Snow, seconded by Glenda Crisp and adopted, it was resolved that upon recommendation of the Audit, Finance and Risk Committee, the Board of Governors approve the purchase of new computer



infrastructure, up to \$475,000, as outlined in the Request for Proposal and as funded through the Facilities Renewal Program.

(5) Tuition Fees – Ineligible (International) Tuition Fees

As part of the advanced materials for this meeting, Board members received a briefing note with information pertaining to the proposed increase in international student tuition fees for FY 2026/27 and FY 2027/28.

The VPFA advised the Board that, due to the previously mentioned February 12, 2026 MCURES' domestic tuition fees announcement, management has only brought forth a recommendation related to international student tuition fees for FY 2026/27 and FY 2027/28. He noted that management would review the details of the provincial government announcement and would be able to bring forth a recommendation regarding domestic tuition fees to the May Board meeting.

The VPFA stated that management was recommending that international tuition fees be increased by 5% in FY 2026/27 and 5% in FY 2027/28.

The Board discussed and asked questions regarding (i) the potential impact of rising housing costs on international student enrolment and (ii) whether there was a threshold at which tuition increases for international students may render the institution financially uncompetitive and prompt prospective students to consider alternative institutions.

On motion made by Brian Davis, seconded by Glenda Crisp and adopted, it was resolved that upon recommendation of the Audit, Finance and Risk Committee, the Board of Governors approve student tuition fee increases with respect to undergraduate and graduate international students of 5% for FY 2026/27 and 5% for FY 2027/28.

(6) Gift Acceptance and Naming Policies

As part of the advanced materials for this meeting, Board members received a briefing note with background information on updates to *OCAD U's Gift Acceptance and Naming Policies* (the Policies).

The Executive Director, Advancement (EDA) advised the Board that the Board last approved updates to the Policies in May 2015. As a result, the Advancement Department has conducted a comprehensive review to improve operational efficiencies and to bring greater clarity to OCAD U's gift acceptance and naming practices. She added that the review included examining similar policies of universities in Canada and around the world comparable to OCAD U's size and mandate.



The EDA provided a high-level overview of the proposed updates to the Policies including, revising the department's title throughout the Policies; updating the title of the Advancement Office lead in Section 4.02; reducing the minimum contribution amount from \$10,000 to \$5,000 in Section 4.04; and adding "electronic fund transfer" as an accepted payment method in Section 5.01.

On motion made by Glenda Crisp, seconded by Colleen Baldwin and adopted, it was resolved that upon recommendation of the Audit, Finance and Risk Committee, the Board of Governors approve the revised Gift Acceptance and Naming Policies, as presented.

(7) Financial Whistle-Blower Policy

As part of the advanced materials for this meeting, Board members received a briefing note providing information on the proposed amendments to the *Financial Whistle-Blower Policy* (the Policy).

The VPFA informed the Board that, as outlined in the Policy, management is to conduct a review regarding the efficacy of the reporting process, volume of complaints and integrity measures under the Policy 18-months following the Board of Governors' approval in June 2024.

The VPFA confirmed that management had completed the 18-month review and has proposed that the following minimal changes be made to the Policy at this time: (1) change in the Policy Owner from the Board Secretary and Director, Strategic Planning to Office of the Vice-President, Finance and Administration, and (2) update the Disclosure Reporting Form to a revision to the title of the Board Secretary.

The VPFA then reported on the outcomes of the 18-month review. He explained that only one report had been submitted during the 18-month period; however, it did not fall within the scope of the Policy. The VPFA acknowledged that, given only one report has been received to date, it remains difficult to fully assess the Policy's effectiveness.

The Board engaged in discussion and raised questions regarding the feasibility of establishing a broader, umbrella whistle-blower policy that would extend beyond financial irregularities to encompass a wider range of reportable concerns; the appropriate course of action in circumstances where a reported financial irregularity involves the VPFA directly; and the Policy's reference to a reporting window period of 30 days and whether the 30 day reporting period was a guideline.

On motion made by Neal Prabhu, seconded by Nancy Snow and adopted, it was resolved that upon recommendation of the Audit, Finance and Risk



Committee, the Board of Governors approve the revised Financial Whistle-Blower Policy, as presented.

7. Investment Committee Report

The Investment Committee Chair provided a report to the Board on the Investment Committee's regular meeting held on January 27, 2026.

(1) Amendments to Statement of Investment Policies and Guidelines for OCAD University

As part of the advanced materials for this meeting, Board members received a briefing note regarding amendments to the *Statement of Investment Principles and Guidelines for OCAD University* (SIP&G).

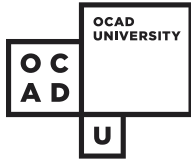
The VPFA explained to the Board that, although the SIP&G was last amended one year ago, further minor amendments were required to address the move to two investment managers and to simplify the process for the posting of the University's investment holdings.

The VPFA provided a high-level overview of the proposed changes to the SIP&G including to:

- Section 2.3(e) – annual reviews to the Investment Committee will now include ESG and SIP&G reporting;
- Section 4.1 – a new paragraph was added to confirm that a manager's investment in a pooled fund complies with the applicable permissible investment parameters;
- Section 4.2 – fund asset weights will be rebalanced periodically based on cashflow needs or when weights exceed specified ranges, subject to Investment Committee approval; and
- Appendix B, Section 3 – the effective date for the annual investment holdings listing on the University website has changed from May 31 to December 31 to simplify the process for investment managers.

The Board discussed the SIP&G and raised questions regarding the (i) University's relationship with Bell Kearns & Associates in terms of their advisory role and their involvement in the review of the SIP&G and (ii) authority of the investment managers in making any decisions related to the application of the asset mix to the University's investments. Board members also discussed the formal mechanism for responding to stakeholders who are concerned about the University's investment holdings.

On motion made by Neal Prabhu, seconded by Brian Davis and adopted, it was resolved that upon recommendation of the Investment Committee, the



Board of Governors approve the Statement of Investment Principles and Guidelines, as amended.

(2) 2025/26 Endowment Payout Rate Recommendation

As part of the advanced materials for this meeting, Board members received a briefing note regarding the recommended FY 2025/2026 endowment payout rate.

The VPFA explained that, on an annual basis, the University will recommend a payout of income earned by the Endowment Fund (the Fund) to be used to support the University's commitments for scholarships, bursaries and other programs. The VPFA advised the Board that the recommended payout rate for FY 2025/26 for the Fund is 4.5%. He noted that the recommended payout rate for FY 2025/26 is slightly higher than for the last four years because the University's portfolio has performed very well.

The Board discussed and asked questions related to which University's programs benefit from the endowment payout.

On motion made by Brian Davis, seconded by Sarah Lerch and adopted, it was resolved that upon recommendation of the Investment Committee, the Board of Governors approve a FY 2025/26 payout rate of 4.5% of the beginning balance of the university's Endowment Fund as of June 1, 2025.

8. People and Culture Committee (PCC) Report

The People and Culture Committee Chair provided a report to the Board on the People and Culture Committee's regular meeting held on February 11, 2026.

(1) Report on Composition of OCAD U's Workforce

As part of the advanced materials for this meeting, Board members received a briefing note which provided an update on OCAD U's Workforce Composition.

The Executive Director, People and Culture (EDPC) provided context for the OCAD U workforce composition update, noting that it originates from the work of the *2017 Presidential Task Force on the Under-Representation of Racialized and Indigenous Faculty and Staff*. She reminded the Board that the workforce report presented to the Board at its meeting in March 2025 did not include student or census/comparator data, as this information was unavailable at that time. She explained that the current report now incorporates 2025 demographic workforce data, and student demographics based on information collected at the point of application.



With the aid of slides, the Director, Workplace Culture presented key statistics regarding OCAD U's workforce composition. Notably, as of 2025, 3.17% of employees self-identified as Indigenous Peoples, compared to 4.2% within the broader Labour Market. Furthermore, 40.95% of employees self-identified as Racialized, compared to 26.8% in the Labour Market.

The Board discussed the workforce composition update and raised questions regarding the student racial data, including (i) whether the high representation of racialized students may indicate a racial imbalance in other categories and (ii) what extent the University's international student population influenced the reported workforce and demographic statistics.

(2) Accommodation in Employment for Persons with Disability Policy

As part of the advanced materials for this meeting, Board members received a briefing note which included both a clean and a track-changes version of the revised *Accommodation in Employment for Persons with Disability Policy*.

The EDPC outlined the proposed changes of the revised *Accommodation in Employment for Persons with Disabilities Policy*. The revisions addressed four key areas: clarification of roles and responsibilities; establishment of clearer timelines for acknowledging accommodation requests; enhancement of employee feedback mechanisms; and broadening of the policy scope to align more fully with the Ontario Human Rights Code.

On motion made by David Belous, seconded by Nancy Snow and adopted, it was resolved that upon recommendation of the People and Culture Committee, the Board of Governors approve the revised Accommodation in Employment Policy, as presented.

9. Physical Resources and Capital Assets Committee (PRCAC) Report

The Physical Resources and Capital Assets Committee Chair provided a report to the Board on the PRCAC regular meeting held on February 10, 2026.

(1) OCAD U / AGO Title Clean Up

As part of the advanced materials for this meeting, Board members received a briefing note regarding an update on the opportunity to clean up land title issues and easements on land shared between OCAD U and the Art Gallery of Ontario (AGO).

The VPFA advised the Board that the AGO is presently undertaking a gallery addition project, and that this construction development presents an opportunity for



the University to resolve outstanding matters pertaining to land titles and easements associated with properties held jointly with the institution.

With the aid of slides, the DCPD reviewed a visual of the space under consideration. The DCPD outlined the following three main points:

- (1) a Development Agreement which outlines the terms and responsibilities for all relevant parties during the AGO construction phase.
- (2) OCAD U and the AGO are in the final stages of negotiating a Land Swap and Reciprocal Easement Agreement in order to clean up land titles and easements following the construction; and
- (3) the registered title of the appropriate portion of lands previously registered with the Dinnick Family have been transferred to OCAD U.

10. Research Presentation

With the aid of slides, the Vice-President, Research (VPR) gave an overview of research grants over the past year.

The VPR highlighted the federal Tri-Agencies – Natural Sciences and Engineering Research Council (NSERC), Canadian Institutes for Health Research (CIHR), and Social Science and Humanities Research Council (SSHRC) – through which University researchers received grants. He noted that NSERC accounted for 40% of government grants, CIHR accounted for 38% of government grants, and SSHRC accounted for 22% of government grants. VPR acknowledged that, as an art and design university, the vast majority of OCAD U Tri-Agency applications are directed towards SSHRC.

The VPR highlighted a few researchers and the grants they successfully won, including Professor Michelle Miller who received a SSHRC Insight Grant in the amount of \$100K for the project *Caring Futures in Canadian Art and Design Education*, and Professor Kathy Moscou who received a SSHRC Insight Development Grant in the amount of \$67K for the project *I Dream a World*.

The VPR informed the Board that, over the last year, OCAD U submitted seven Insight Grant applications, totalling \$1.9M; four Insight Development Grant applications, totalling \$300k; three Partnership Development Grant applications, totalling \$600k; one Partnership Grant application, totalling \$2.5M; and an assortment of smaller grants.

The Board discussed and raised questions regarding the possibility of considering European grants in the AI and design space. The Board also asked if there was a plan/strategy for OCAD U researchers to target Mitacs grants, which are issued by a nonprofit national research organization focused on industrial and social innovation.



11. Advancement Report

As part of the advanced materials for this meeting, Board members received a briefing note regarding the Advancement Department's fundraising activities.

The EDA reported that Advancement has reached 88% of its fundraising goal of \$3M for FY 2025/26, amounting to \$2.4M. She highlighted some of the priorities for the Advancement team tied to the 150th anniversary of OCAD U to be celebrated in FY 2026/27. She congratulated the Advancement team on securing a \$1M donation from one donor in support of 25 fully funded 4-year scholarships for incoming students as part of OCAD U's 150th anniversary fundraising initiatives.

The EDA also noted that the Advancement team had secured a donation that will fully fund OCAD U's Canada exhibition at the Gwangju Biennale in Korea in Fall 2026, which is also another 150th anniversary fundraising priority. She further observed that another priority is to help revitalize the textile and jewellery program.

The EDA also reported on the planning of the upcoming May 2026 OCAD U Gala, noting that the Advancement team has secured seven \$10K tables and one \$15K sponsorship. The EDA thanked several Board members for their support of the Gala including Collen Baldwin, Brian Davis, and Aly Damji.

12. Other Business

As part of other business, the Board Chair informed the Board that this was the last Board meeting for Lalit Guglani.

The Board Chair and the President extended thanks to Mr. Guglani for his service on the Board over the last six years in his absence. It was noted that he will receive a gift from the Board Secretariat.

Management who were not required for any *in camera* items, and meeting observers, departed the meeting.

On motion made by Nick Hooper, seconded by Neal Prabhu and adopted, it was resolved that the Board of Governors take the meeting *in camera* at 6:37 p.m.

13. Declaration of Conflicts

The Board Chair asked for declarations of conflicts of interest for any *in camera* agenda items from Board members. No other conflicts were declared.



14. Governance and Nominating Committee (GNC) Report

The GNC Chair provided a report to the Board on the Governance and Nominating Committee's regular meeting held on February 17, 2026.

(1) First Review – Board By-Law Changes

As part of the advanced materials for this meeting, Board members received confidential briefing materials for this item.

The Board Secretary provided a high-level overview of the proposed changes to the OCAD U Board By-Laws.

(2) Nominating Strategy Update

The GNC Chair took over the proceedings as Board Chair Designate.

As part of the advanced materials for this meeting, Board members received confidential briefing materials for this item.

The Board Secretary provided a summary of upcoming vacancies on the Board, as well as Board committee assignments.

The Board then made some decisions.

15. *In Camera* Session

The Board met *in camera*.

16. *In Camera* Session without Management

The Board met *in camera* without the President.

On motion made by Jugraj Khinda, seconded by Julian Goss and adopted, it was resolved that the Board of Governors take the meeting out of *in camera* at 7:00 p.m.

17. Termination

On motion made by Glenda Crisp, seconded by Sarah Lerchs and adopted, it was resolved that the Board of Governors terminate the meeting at 7:00 p.m.

Next meeting:

The next meeting of the Board of Governors is Monday, May 11, 2026.



[Original Signed]

Lanita Layton, Board Chair

[Original Signed]

Tanya Bowes, Board Secretary