



Board of Governors Meeting
Monday, May 11, 2026
4:30 p.m. to 7:20 p.m.
Room 322, 3rd Floor Boardroom, 230 Richmond Street, OCAD University
& via videoconference

AGENDA

Time	Item	Reference	Lead
4:30 p.m. (5 min)	1. Welcome, constitution of meeting and opening remarks	-	Lanita Layton, Board Chair
4:35 p.m.	2. Declaration of Conflicts of Interest	-	Lanita Layton, Board Chair
4:35 p.m. (2 min)	3. Approval of Board Agenda for May 11, 2026 <i>(for decision)</i>	Agenda	Lanita Layton, Board Chair
4:37 p.m. (3 min)	4. Consent Agenda (1) Approval of minutes March 9, 2026 regular meeting (2) Approval of consent decision items and acceptance of consent information items <i>[Note: Governors to advise the Board Chair and/or Board Secretary in advance if they wish to discuss any of the consent agenda items.]</i>	(For list of materials attached, please see end of agenda.)	Lanita Layton, Board Chair
4:40 p.m. (10 min)	5. President's Update <i>(for information)</i>	-	Ana Serrano, President

Time	Item	Reference	Lead
4:50 p.m. (10 min)	6. Executive Committee Report: (1) Approval of 2026/2027 Institutional Scorecard (for decision) (2) Approval of Administrative/Academic Administrative Appointment Policies (for decision)	(1) Briefing Note with Attachment (2) Briefing Note with Attachments	Lanita Layton, Board Chair Ana Serrano, President Elizabeth Dipchand, GNC Chair Tanya Bowes, Board Secretary
5:00 p.m. (10 min)	7. Advancement Report (for information)	Briefing Note	Mary Koutsoubos, Executive Director, Advancement
5:10 p.m. (60 min)	8. Audit, Finance and Risk Committee (AFRC) Report: (1) Fiscal Year 2025/26 Financial Review (a) Operating Budget Variances (b) Cash Flow Report (for information) (2) Tuition and Ancillary Fees (a) Domestic Tuition Fees FY 2026/27 (b) Laptop Fees (c) Registered Graphic Designers Student Membership Fee (for decision) (3) Approval of Operating Budget Fiscal Year 2026/27 (for decision) (4) Awarding of Contracts (a) Construction Management Contract (b) Roof Repair Contract (for decision) (5) Undergraduate and Graduate Enrolment Updates (for information) (6) Semi-Annual Risk Register	(1) (a) Briefing Note (b) Briefing Note with Attachment (2) (a) Briefing Note (b) Briefing note with Attachment (c) Briefing Note (3) Briefing Note with Attachment (4) (a) Briefing Note (b) Briefing Note (5) Briefing Note (6) Briefing Note with Attachment (7) Briefing Note with Attachment (8) Briefing Note	Glenda Crisp, AFRC Chair Alan Simms, Vice-President, Finance and Administration Sandra Gabriele, Vice-President, Academic and Provost Deanne Fisher, Vice-Provost, Student and International Laura Wood, Executive Director, Institutional Analysis and Budget Planning Clara Eta,

Time	Item	Reference	Lead
	<p>(for information)</p> <p>(7) Efficiency and Accountability Fund Implementation Plan Status Update</p> <p>(for information)</p> <p>(8) Bill S-211: Fighting Against Forced Labour and Child Labour in Supply Chains Act Report</p> <p>(for decision)</p>	with Attachment	Interim Director, Finance Andrew McAllister, Interim Executive Director, IT Services
6:10 p.m. (10 min)	<p>9. Governance and Nominating Committee (GNC) Report:</p> <p>(for decision)</p> <p>(1) Second Review – Board By-Law Changes</p> <p>(2) Board Recruitment Policy and Call for Nominations Document</p>	<p>(1) Briefing Note with Attachments</p> <p>(2) Briefing Note with Attachments</p>	<p>Elizabeth Dipchand, GNC Chair</p> <p>Tanya Bowes, Board Secretary</p>
6:20 p.m. (15 min)	<p>10. People and Culture Committee (PCC) Report:</p> <p>(1) OCAD U People Trends</p> <p>(for information)</p>	(1) Briefing Note with Attachment	<p>David Belous, PCC Chair</p> <p>Connie Arezes-Reis, Executive Director, People and Culture</p>
6:35 p.m. (5 min)	11. Other Business	-	Lanita Layton, Board Chair
<i>In Camera Session</i>			
6:40 p.m.	12. Declaration of Conflicts of Interest	-	Lanita Layton, Board Chair
6:40 p.m. (5 min)	<p>13. Governance and Nominating Committee (GNC) Report:</p> <p>(1) Nominating Strategy Update</p> <p>(for information)</p>	(1) <i>Confidential materials distributed</i>	<p>Elizabeth Dipchand, GNC Chair</p> <p>Tanya Bowes, Board Secretary</p>
6:45 p.m. (15 min)	<p>14. Physical Resources and Capital Assets Committee (PRCAC) Report:</p> <p>(1) Long-Term Strategy Real Estate Analysis</p> <p>(for information)</p>	(1) <i>Confidential materials distributed</i>	Colleen Baldwin, PRCAC Chair

Time	Item	Reference	Lead
7:00 p.m. (5 min)	15. Academic Matters from Senate <i>(for information)</i>	<i>Confidential materials distributed</i>	Julian Goss, Senate Chair
7:05 p.m. (5 min)	16. Executive Committee Report: (1) Academic Administrative Matter <i>(for decision)</i>	(1) <i>Confidential materials distributed</i>	Sandra Gabriele, Vice-President, Academic and Provost
<i>In Camera Session for Board members</i>			
7:10 p.m. (5 min)	17. <i>In Camera Session</i>	-	Lanita Layton, Board Chair
7:15 p.m. (5 min)	18. <i>In Camera Session without Management</i>	-	Lanita Layton, Board Chair
<i>In Camera Session Ends</i>			
7:20 p.m.	19. Termination	-	Lanita Layton, Board Chair

Consent Agenda Table of Contents

1. Summary of pending action items
2. Approval of minutes of March 9, 2026

Consent agenda information items:

3. Information Report from the Senate
4. IQAP Final Assessment Report Executive Summary and Implementation Plan - DHEA
5. AFRC information reports
 - a. Statutory Remittances Report

Next Meeting: June 22, 2026