



Board of Governors Meeting
Monday, March 9, 2026
4:30 p.m. to 7:30 p.m.
Room 322, 3rd Floor Boardroom, 230 Richmond Street, OCAD University
& via videoconference

AGENDA

| Time | Item | Reference | Lead |
|-----------------------|---|---|-------------------------------|
| 4:30 p.m. (5 min) | 1. Welcome, constitution of meeting and opening remarks | - | Lanita Layton, Board Chair |
| 4:35 p.m. | 2. Declaration of Conflicts of Interest | - | Lanita Layton, Board Chair |
| 4:35 p.m. (2 min) | 3. Approval of Board Agenda for March 9, 2026 <i>(for decision)</i> | Agenda | Lanita Layton, Board Chair |
| 4:37 p.m. (3 min) | 4. Consent Agenda (1) Approval of minutes December 1, 2025 regular meeting (2) Approval of minutes January 9, 2026 special meeting (3) Approval of consent decision items and acceptance of consent information items <i>[Note: Governors to advise the Board Chair and/or Board Secretary in advance if they wish to discuss any of the consent agenda items.]</i> | (For list of materials attached, please see end of agenda.) | Lanita Layton, Board Chair |
| 4:40 p.m. (20 min) | 5. President's Update including <ul style="list-style-type: none"> • Third Quarter (Q3) Institutional Scorecard 2025/26 Report <i>(for information)</i> | Q3 Results Report for 2025/26 Institutional Scorecard | Ana Serrano, President |

| Time | Item | Reference | Lead |
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| 5:00 p.m. (45 min) | <p>6. Audit, Finance and Risk Committee (AFRC) Report:</p> <p>(1) Fiscal Year 2025/26 Financial Review</p> <p>(a) Operating Budget Variances</p> <p>(b) Cash Flow Report <i>(for information)</i></p> <p>(2) Operating Budget Assumptions <i>(for information)</i></p> <p>(3) Undergraduate and Graduate Enrolment Updates <i>(for information)</i></p> <p>(4) Facilities Renewal Program – FY 26/27</p> <p>(a) Facilities Renewal Program List <i>(for decision)</i></p> <p>(b) IT Infrastructure Contract <i>(for decision)</i></p> <p>(5) Tuition Fees Ineligible (International) Tuition Fees <i>(for decision)</i></p> <p>(6) Gift Acceptance and Naming Policies <i>(for decision)</i></p> <p>(7) Financial Whistle-Blower Policy <i>(for decision)</i></p> | <p>(1) (a) Briefing Note</p> <p>(b) Briefing Note</p> <p>(2) Briefing Note</p> <p>(3) Briefing Note</p> <p>(4) (a) Briefing Note with Attachment</p> <p>(b) Briefing Note</p> <p>(5) Briefing Note</p> <p>(6) Briefing Note with Attachments</p> <p>(7) Briefing Note with Attachment</p> | <p>Glenda Crisp, AFRC Chair</p> <p>Alan Simms, Vice-President, Finance and Administration</p> <p>Sandra Gabriele, Vice-President, Academic and Provost</p> <p>Deanne Fisher, Vice-Provost, Student and International</p> <p>Laura Wood, Executive Director, Institutional Analysis and Budget Planning</p> <p>Mary Koutsoubos, Executive Director, Advancement</p> <p>Clara Eta, Interim Director, Finance</p> <p>Andrew McAllister, Interim Executive Director, IT Services</p> <p>Joanne Frisch, Director,</p> |

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|-----------------------|--|--|--|
| | | | Campus Planning and Projects |
| 5:45 p.m. (15 min) | 7. Investment Committee Report: (1) Amendments to Statement of Investment Policies and Guidelines for OCAD University (for decision) (2) 2025/26 Endowment Payout Rate Recommendation (for decision) | (1) Briefing Note with Attachment (2) Briefing Note with Attachment | Brian Davis, Investment Committee Chair Alan Simms, Vice-President, Finance & Administration Clara Eta, Interim Director, Finance |
| 6:00 p.m. (15 min) | 8. People and Culture Committee (PCC) Report: (1) Report on Composition of OCAD U's Workforce (for information) (2) Accommodation in Employment for Persons with Disability Policy (for decision) | (1) Briefing Note (2) Briefing Note with Attachments | David Belous, PCC Chair Connie Arezes-Reis, Executive Director, People and Culture Kerry-Ann Douglas-Powell, Director, Workplace Culture |
| 6:15 p.m. (10 min) | 9. Physical Resources and Capital Assets Committee (PRCAC) Report: (1) OCAD U / AGO Title Clean Up (for information) | (1) Briefing Note with Attachment | Colleen Baldwin, PRCAC Chair Alan Simms, Vice-President, Finance and Administration Joanne Frisch, Director, |

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|--|---|--|---|
| | | | Campus Planning and Projects |
| 6:25 p.m. (15 min) | 10. Research Presentation (for information) | - | Ashok Mathur, Vice-President, Research |
| 6:40 p.m. (10 min) | 11. Advancement Report (for information) | Briefing Note | Mary Koutsoubos, Executive Director, Advancement |
| 6:50 p.m. (5 min) | 12. Other Business | - | Lanita Layton, Board Chair |
| <i>In Camera Session</i> | | | |
| 6:55 p.m. | 13. Declaration of Conflicts of Interest | - | Lanita Layton, Board Chair |
| 6:55 p.m. (15 min) | 14. Governance and Nominating Committee (GNC) Report: (1) First Review – Board By-Law Changes (for information) (2) Nominating Strategy Update (for decision) | (1) <i>Confidential materials distributed</i> (2) <i>Confidential materials distributed</i> | Elizabeth Dipchand, GNC Chair Tanya Bowes, Board Secretary |
| <i>In Camera Session for Board members</i> | | | |
| 7:10 p.m. (10 min) | 15. <i>In Camera Session</i> | - | Lanita Layton, Board Chair |
| 7:20 p.m. (10 min) | 16. <i>In Camera Session</i> without Management | - | Lanita Layton, Board Chair |
| <i>In Camera Session Ends</i> | | | |
| 7:30 p.m. | 17. Termination | - | Lanita Layton, Board Chair |

Consent Agenda Table of Contents

1. Summary of pending action items
2. Approval of minutes of December 1, 2025
3. Approval of minutes of January 9, 2026 (Special)

Consent agenda information items:

4. Information Report from the Senate
5. AFRC information reports
 - a. Statutory Remittances Report
6. Annual Anti-Racism/Anti-Hate Report
7. Annual Student Mental Health Report
8. Research Ethics Board Annual Report for 2024-2025
9. IQAP Final Assessment Report Executive Summary and Implementation Plans

Next Meeting: May 11, 2026