OCAD UNIVERSITY REGULAR BUSINESS MEETING OF SENATE
MINUTES OF SEPTEMBER 25, 2017

Present: b.h. Yael (Chair); Catherine Black; Heather Coffey; Nicole Collins; Maya Desai; Bonnie Devine; Sara Diamond; Judith Doyle; Susan Ferguson; Deanne Fisher; Roderick Grant; Kate Hartman; Bruce Hinds; Richard Hunt; Veronika Ivanova; Colette Laliberté; Caroline Langill; Francis LeBouthillier; Min Sook Lee; Bogdan Luca; Robert Luke; Wrik Mead; Michelle Miller; Eric Nay; Lewis Nicholson; Gayle Nicoll; Maria-Belén Ordóñez; Elisabeth Paradis; Jill Patrick; Michael Prokopow; Nick Puckett; Charles Reeve; Ryan Rice; John Semple; Gillian Siddall; Vladimir Spicanovic; Evan Tapper; Marie-Josée Therrien; Dot Tuer; Alia Weston; Sylvia Whitton

Regrets: Salah Bachir; Martha Ladly; James Olley; Barbara Rauch; Amy Swartz; Dori Tunstall; Ann Urban; Natalie Waldburger

Guests: Patricio Dávila, Associate Dean, Faculty of Design (Item 7.1.2); Sandy Kedey, Program Chair, Faculty of Design (Item 7.1.2); Glen Lowry, Associate Dean, Faculty of Art (Item 7.1.2); Dorie Millerson, Program Chair, Faculty of Design (Item 7.1.2); Alan Simms; Vice-President, Finance and Administration (Item 8); Adam Tindale, Associate Dean, Faculty of Liberal Arts and Sciences and School of Interdisciplinary Studies (Item 7.1.2); Laura Wood, Manager, Institutional Analysis (Item 5.1).

Minutes: Hillary Barron, Senate Secretary

1. Welcome and Updates from the Chair

The Senate meeting began with an indigenous land acknowledgment. The Chair then welcomed new graduate student senator Veronika Ivanova and noted that another election will be called to fill the remaining student and faculty vacancies in the near future. The following new senators were also welcomed: Robert Luke; Salah Bachir; Wrik Mead; Gayle Nicoll; Michelle Miller; Catherine Black; Alia Weston; Min Sook Lee; Francis LeBouthillier; Eric Nay; Beverly Dywan; Dot Tuer; Bogdan Luca; Judith Doyle; Roderick Grant; Susan Ferguson; and Bonnie Devine. Members were informed that a formal Senate orientation would occur in October.

The Chair acknowledged interim Senate Chair Sylvia Whitton, Senate Vice-Chair Gillian Siddall for their leadership during her recent sabbatical. She then highlighted principles of the new Academic Plan, thanking those who worked to bring the plan to fruition. The Chair also congratulated gallery staff Francisco Alvarez and Lisa Deanne Smith as well as Ryan Rice, Delaney Chair in Indigenous Visual Culture and curator of the raise a flag: works from the Indigenous Art Collection (2000-2015) exhibition, for the Onsite Gallery opening and inaugural exhibition. Lastly, the Chair spoke of the important discussions that occurred at
the recent Aboriginal Education Council (AEC) meeting and reminded members of Orange Shirt Day, a national campaign to raise support for Canada’s residential school survivors, to be recognized at OCAD University on September 29, 2017.

2. Senate Agenda for September 25, 2017
The Chair presented the agenda and called for a motion for decision. 
Motion to approve the Senate agenda for September 25, 2017, moved by Vladimir Spicanovic, seconded by Nicole Collins. 
Motion carried with 39 in favour, 0 opposed and 1 abstention.

3. Minutes from the May 24, 2017 Meeting of Senate
The Chair presented the minutes and called for a motion for decision. 
Motion to approve the Senate minutes from May 24, 2017, moved by Ryan Rice, seconded by Elisabeth Paradis. 
Motion carried with 24 in favour, 0 opposed and 16 abstentions.

4. Consent Agenda Information Items
The Chair reviewed the consent agenda items and called for a motion for accept. 
Motion to accept the consent agenda information items, moved by Sylvia Whitton, seconded by Bogdan Luca.

Discussion: The Chair invited the Vice-President, Academic and Provost to speak further to her information report. The Provost first relayed the positive news that the voluntary settlement between the OCAD Faculty Association and the University for a renewal of the Memorandum of Agreement had been ratified. She then highlighted the first part of her report including faculty orientation events, the AEC meeting, Onsite Gallery, the implementation of the Academic Plan, unit plans and the initiation of associated activities. She also discussed new faculty appointments for 2017/18. In particular, the Provost informed members that she would be leading, along with the academic leadership and in consultation with OCADFA, a process to engage in a “cluster” recruitment process for up to five tenure-track faculty who identify as Indigenous. She further informed members that she would be reporting on the rest of the new faculty appointments for the 2018-19 academic year at a Senate meeting in the coming months.

Motion carried, unanimously.

5. Information Update from the President and Vice-Chancellor
5.1. Update on the Strategic Mandate Agreement
The President and the Manager, Institutional Analysis were invited to provide an update on the Strategic Mandate Agreement (SMA). President Diamond provided an overview on the following: the background and purpose of the SMA; what areas the SMA2 covers; SMA2 standard metrics and institution specific metrics; a review of the five areas of focus in the priorities and initiative section as outlined in the SMA framework and the associated metrics. Other areas reviewed included undergraduate and graduate enrolment; international enrolment strategy; areas of program strength and expansion; and new programs. It was clarified that the list of programs is not exhaustive.
nor will they all be launched in the next three years. Institutional collaborations and partnerships with government, academic institutions and lead priorities for the SMA were also discussed as well as the strong argument for funding to meet the university’s objectives.

Discussion: It was recommended that the role of the Faculty of Liberal Arts and Sciences and School of Interdisciplinary Studies be reviewed in terms of their impact on retention in first year in order to strengthen the support of these courses within student learning. President Diamond agreed that data is critical in this area when looking at the importance of student experience. Details on how initiatives will be funded were discussed such as with embedding indigenous knowledge across the curriculum and the transformative change that needs to be explored around such ventures. Details were provided on strategies for retention of international students and metrics around growth and space were also discussed. It was noted that the Creative City Campus project has been evaluating the quality of space and that part of this project will be completed within the SMA3.

6. 2017 Spring and Summer Term Grades
The Chair invited the University Registrar to present the grades and called for a motion for decision.
Motion to approve the 2017 Spring and Summer term grades and release them on student records and academic transcripts, moved by Elisabeth Paradis, seconded by Michael Prokopow.
It was reported that all grades have been received and reviewed by the Associate Deans of Academic Affairs and the Interim Dean, Graduate Studies.
Motion carried, unanimously.

7. Senate Committee Reports
7.1. Senate Executive Committee (SEC)
IN CAMERA SESSION
Commenced at 4:36 p.m.
Motion to move to an in camera session, moved by Sylvia Whitton, seconded by Heather Coffey.
Motion carried, unanimously.

The following business was discussed in camera:
7.1.1. Interim Program Chair Appointment, Photography, Printmaking & Publications, Faculty of Art

7.1.2. Senate Chair Report to Senate

REGULAR BUSINESS MEETING OF SENATE
Resumed at 5:18 p.m.

7.1.3. New Continuing Studies Non-Credit Certificate and New Courses
The Chair invited the Director, Office of Continuing Studies to introduce the new certificate and new courses and called for a motion for decision. **Motion to approve** the new certificate and courses in Continuing Studies, moved by Sylvia Whitton, seconded by Colette Laliberté.

**Discussion**: The new certificate in Art for Social Justice and new courses: CSSJ 1N01: Hactivist Art Studio; CSSJ 1N02: Community Art Studio; and CSAM 1N02: Stop Motion Puppet Making Studio were highlighted. President Diamond spoke of the engagement with the Toronto Public Library with regard to the new certificate as well as larger partnership with the Creative City Campus. **Motion carried**, unanimously.

### 7.2. Senate Academic Policy and Planning Committee (SAPPC)

#### 7.2.1. Information Report from SAPPC

The Chair referred members to the information report, which noted a review of the draft Senate Membership and Committee slate for 2017/18 as well as a discussion on the committee’s oversight of the implementation of the Academic Plan.

### 7.3. Senate Academic Standards Committee

#### 7.3.1. 2017 Fall Graduands

The Chair referred to the business report and called for a motion for decision. **Motion to approve**, moved by Michael Prokopow, seconded by Maria-Belén Ordóñez.  

**Discussion**: The University Registrar stated two amendments to the list of graduands: 30 Bachelor of Fine Arts and 10 Master of Design. **Motion carried** as amended, unanimously.

#### 7.3.2. Revised Policy 1004: Academic Standing, Undergraduate

The Chair referred members to the business report and called for a motion for decision. **Motion to approve** the revisions to policy 1004: Academic, Standing, Undergraduate, moved by Michael Prokopow, seconded by Sara Diamond.  

**Discussion**: The overall revisions to the language in the policy were welcomed. Two concerns however were raised regarding the mandatory academic skills training for students on probation as it does not take into account that there may be other factors affecting a student’s performance and that the policy does not mention the possibility of appeal for students on academic suspension.

Members were provided with more background on the idea around skill training, which parallels those in academic misconduct cases where students cannot reregister until they have attended an academic integrity workshop, for which positive student feedback has been received. It was also stated that the training is not punitive and not only for students on probation but open to all students. Members were informed that other institutions have implemented similar measures finding it successful in retention. Lastly, it was noted that there are
currently no measures in place for skills training for students on probation and this would be first step forward, which could be further tailored in the future.

It was suggested that exceptions be made in the policy for non-academic factors that affect performance such as providing referrals to the Centre for Students with Disabilities, English Language Learner support or Financial Aid. In response to the omission of the appeal process in the policy, it was noted that students receive a letter regarding their standing and are referred to Student Advising to discuss their circumstance. Student Advising would then provide appropriate options, including appeals. Due to the overall concerns expressed the motion was withdrawn and the policy was referred back to the committee.

**Motion to withdraw** the approval of the revisions to policy 1004, moved by Michael Prokopow, seconded by Sara Diamond.

### 7.3.3. Revisions to Policy 1031: Reinstatement, Undergraduate

The Chair referred members to the business report and called for a **motion for decision**.

**Motion to approve**, moved by Michael Prokopow, seconded by Maria-Belén Ordóñez.

**Discussion**: Members were reminded that the main changes to the policy were approved at the September 2016 meeting of Senate and more recent revisions involved reformatting the policy for clarity.

**Motion carried** with 38 in favour, 0 opposed and 2 abstentions.

### 7.4. Senate Undergraduate Studies Committee

#### 7.4.1. Information Report from SUSC

The Chair referred members to the information report, which noted the committee’s review of the final report and recommendations of the Academic Integrity Working Group; the discussion of a joint working group (together with the SGSC) on Degree-Level Expectations as recommended by the Provost; an overview of academic services from the Writing and Learning Centre; an update from the Library regarding changes to their collections due to budget cuts; and analytics from the Canvas Course Outline Builder.

### 7.5. Senate Graduate Studies Committee

#### 7.5.1. Information Report from SGSC

The Chair referred members to the information report, which included a review of graduate studies admission statistics; an overview of policy revisions to be reviewed this fall; and the recommendation from the Provost regarding a joint working (together with the SUSC) on Degree-Level Expectations.

### 8. Presentation on the 2017/18 Budget and Remedial Action Plan

The Vice-President, Finance and Administration presented the following information: an overview of annual budget process; operating budget and forecasts; 2016/17 expenditures and revenues by major category; the multi-year undergraduate FTE forecast; preliminary multi-year plan; remedial action targets over the forecast period as of February 2017; an
updated multi-year plan as of September 2017 with key assumptions; and an updated remedial action plan.

Senate members discussed past growth mandates driven by the province alongside predictions of declining enrolment and the overall need for a focus on sustainability. Best practices in maintaining a balanced budget where expanded upon including the role of surplus to address situations such as a drop in enrolment. President Diamond spoke further to the financial assumption scenarios regarding strategies to diversify recruitment as well as a focus on revenue streams for the institution. Members were also reminded that the operating budget draws on institutional planning documents including the Academic Plan, Strategic Plan, Strategic Research Plan, and Strategic Mandate Agreement.

9. Other Business
   Members were provided with an explanation of why there is no longer a student café on the second floor of 100 McCaul, a decision made by the OCAD Student Union. It was noted that it is slated to return in January 2018 but proposal are also being discussed for purposed-based student space in the long term.

10. Adjournment
    Motion to adjourn, moved by Michael Prokopow, seconded by Heather Coffey.
    Meeting adjourned at 6:14 p.m.