Call to order: 3:09pm

1. Welcome and Updates from the Interim Chair
   The Chair opened the meeting with acknowledging the indigenous lands that the university occupies. She then invited the Vice-President, Academic and Provost to address the Senate. The Provost provided an update on teaching assignments, outlining a number of factors that have delayed the process this year. She spoke to the progress that had been achieved but acknowledged that more improvement is required to ensure assignments are made in a timely manner.

2. Senate Agenda for March 27, 2017
   The Chair presented the agenda and called for a motion for decision. **Motion to approve** the Senate agenda for March 27, 2017, moved by Dori Tunstall, seconded by Ryan Whyte. **Motion carried**, unanimously.

3. Minutes from the February 27, 2017 Meeting of Senate
   The Chair presented the minutes and called for a motion for decision. **Motion to approve** the Senate minutes from February 27, 2017, moved by Sara Diamond, seconded by Lewis Nicholson.
   It was confirmed that selected readings referenced in the COU Academic Colleague discussion would be circulated to Senators.
Motion carried with 31 in favour, 0 opposed and 7 abstentions.

4. Consent Agenda Information Items
The Chair referred to the consent items and called for a motion to accept.

Motion to accept, moved by Elisabeth Paradis, seconded by Maria-Belén Ordóñez.

Motion carried, unanimously.

5. Information Update from the President and Vice-Chancellor
5.1. Presentation on Key Elements of the Strategic Mandate Agreement
The President provided a presentation on the Strategic Mandate Agreement (SMA) and invited members of the Executive Team to add input. The presentation began with the background and purpose of the SMA as well as the metrics, process and timeline. Details of what the SMA template includes as well as how the institution is differentiated was also outlined. The President then expanded on the following five areas of focus with respect to initiatives and metrics: Student Experience; Innovation in Teaching and Learning Excellence; Access and Equity; Research Excellence and Impact; Innovation, Economic Development and Community Engagement.

Discussion: System-wide or historical data was requested in order to provide a comparison for better understanding of the metrics presented in each focus area. In response, provisional data available was reviewed to provide a better context. Further discussion centered on the ability to shift established metrics in relation to having the institution’s research outputs better recognized. Members were informed that other universities have similar concerns and in collaboration, a strong case is being made to argue for more inclusive criteria for metrics. In addition, the President spoke about a new standard CV system for the university, which will be able to capture data for various activities thereby outputting necessary institutional metrics.

The presentation continued with an overview of enrolment projections at the undergraduate and graduate levels and how they relate to funding, as well as the international enrolment strategy. Senators were also informed about areas of program strength and expansion; financial sustainability critical for an art and design school; and collaborations and partnerships. Lastly, members were reminded of the argument as to why the institution’s funding formula needs to change and the overall funding rationale. The Chair invited further discussion.

Discussion continued regarding the need for more funding in order to effectively deliver appropriate services that respond to government initiatives and by which the institution is being measured. A suggestion was made that individual high profile alumni success stories could be capitalized on within the SMA.

6. Senate Committee Reports
6.1. Senate Executive Committee

IN CAMERA SESSION
Commenced at 4:32pm.
Motion to move to an in camera session, moved by Dori Tunstall, seconded by Richard Hunt. 
\textbf{Motion carried}, unanimously.

The following business was discussed In Camera:

\textbf{6.1.1. Recommendation for the Appointment of Associate Dean, Faculty of Design}

\textbf{REGULAR BUSINESS MEETING OF SENATE} 
\textit{Resumed at 4:47 p.m.}

\textbf{6.1.2. New Continuing Studies Courses}  
The Chair referred to the memo outlining the following new courses: CSSI 1N09: Bronze Casting Studio; CSPM 1N04: Letterpress Printmaking Studio; CSFD 2N02: Intermediate Sewing Skills Studio; CSLW 1N14: Introduction to Screenwriting. The Chair called for a motion for decision.

\textbf{Motion to approve} the new Continuing Studies courses, moved by Lynne Heller, seconded by Evan Tapper. 
\textbf{Discussion:} Members discussed the need to use more standard language in the course descriptions to describe the way in which students will expect to achieve their objectives in the courses. Examples of past practice and specific cases were highlighted to best ensure “truth-in-advertising.”

\textbf{Action:} The advice of Senate as outlined above will be referred back to the Office of Continuing Studies and the Continuing Studies Committee. 

\textbf{Motion carried}, unanimously.

\textbf{6.2. Senate Undergraduate Studies Committee} 
\textbf{6.2.1. Guidelines for Special Topics Courses}  
The Chair referred to the memo outlining the proposed guidelines for the provision of special topics courses and called a motion for decision.

\textbf{Motion to approve}, moved by Colette Laliberté, seconded by Richard Hunt. 
\textbf{Discussion:} The Committee Chair spoke of the consultation with the Senate Graduate Studies Committee, highlighting where their feedback had been incorporated. 

\textbf{Motion carried}, unanimously.

\textbf{6.3. Senate Academic Policy and Planning Committee (SAPPC)} 
\textbf{6.3.1. Articulation Agreement (Renewal) between OCAD University’s BDes Environmental Design program and Humber Institute of Applied Technology Advanced Diploma in Architectural Technologies}  
The Chair referred to the enclosed agreements and called for a motion for decision.

\textbf{Motion to approve}, moved by Gillian Siddall, seconded by Dori Tunstall. 
\textbf{Discussion:} Members were reminded that this agreement has been renewed twice before since 2010 and is one of university’s most successful. Significant revisions were reviewed with regard to a remapped curriculum such that students...
are able to complete their degree at OCAD University with 10 credits over two years.  
**Motion carried,** unanimously.

6.3.2. **Information Report from the SAPPC**  
The Chair referred members to the information report, which provided an update on the revisions to the Senate composition. It was highlighted that the revisions to the Senate By-Laws reflecting the committee’s decisions will come forward to the April Senate meeting.

6.4. **Senate Academic Standards Committee**  
6.4.1. **Information Report from the SASC**  
The Chair referred members to the information report, which outlined recent policy discussions, including the need for an equity framework to be applied to all academic policies.

6.5. **Senate Graduate Studies Committee**  
6.5.1. **Information Report from the SGSC**  
The Chair referred members to the information report, which spoke to the consultation on the proposed guidelines for special topics courses and the continued work of the working groups on graduate level policies.

7. **Other Business**  
With the moving parts of the SMA process, and enrolment and budget projections, it was requested that a conversation occur at Senate regarding the process to strategically approach any shortfalls. The Vice-President, Academic and Provost spoke about the memo recently circulated to all budget holders that describes the process for a remedial action plan, which was also to be forwarded to all faculty and staff so the university community is aware the process to be undertaken. The Provost outlined the process and timelines in more detail and it was noted that further discussion would continue at the Joint Senate/Board of Governors’ Liaison Committee. Further discussion, however, was requested to occur at the April Senate meeting. The Chair directed this suggestion to the Senate Executive Committee for consideration.

The need for coordination between the Graduate Exhibition and future construction was raised with regard for the need for plans to address less available space. It was acknowledged that this concern should be raised within the construction planning process.

8. **Adjournment**  
**Motion to adjourn,** moved by Richard Hunt, seconded by Emma Westecott.  
**Meeting adjourned at 5:11 p.m.**