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MINUTES FROM THE MEETING OF OCAD UNIVERSITY'S SENATE from
MONDAY, SEPTEMBER 30, 2013
ROOM 284, 100 MCCAUL STREET

Present: (voting) Keith Rushton (Chair); Christine Bovis-Cnossen; Ananda Chakrabarty; Ian Clarke; J.J. Davis; Sara Diamond; Rosemary Donegan; Paul Epp; Andrea Fatona; Michel Frappier; Roderick Grant; Bruce Hinds; Simone Jones; Sandy Kedey; Tony Kerr; Martha Ladly; Caroline Langill; J.J. Lee; Lynne Milgram; Laura Millard; Gayle Nicoll; Elisabeth Paradis; Nick Puckett; Diane Pugen; Steve Quinlan; Charles Reeve; Colleen Reid; Lenore Richards; Helmut Reichenbacher; Naseer Roopani; Peter Sramek; Vlad Spicanovic; Evan Tapper; Virginia Trieloff; Natalie Waldburger; Michèle White

(non-voting) Deanne Fisher; Alan Simms

Regrets: Jill Birch; Catherine Delaney; Bonnie Devine; Lisa Frost; Simon Glass; Jill Patrick; Dot Tuer

Invited: Dr. Glen Jones (Orientation Session only)

Secretary: Hillary Barron

ORIENTATION SESSION
commenced at 3:11pm

1. **Welcome and Updates from the Interim Chair** – Christine Bovis-Cnossen

   Christine Bovis-Cnossen welcomed the new and returning Senators to the first meeting of the 2013/14 academic year. She then introduced Dr. Glen Jones of the University of Toronto who was invited as a guest speaker for the Senate Orientation Session.

2. **Senate Orientation Session** – Dr. Glen Jones, presenter

   Dr. Glen Jones, Ontario Research Chair in Postsecondary Education Policy and Measurement and Professor of Higher Education at the Ontario Institute for Studies in Education of the University of Toronto led an orientation presentation for Senate on University governance in Ontario and Canada. His topics for discussion included overviews of the following: university of governance in Canada; bicameral governance; the role of an academic Senate; the effectiveness of Senate; and current challenges facing academic Senates in Canada. Dr. Jones concluded the session with a question and answer period.

3. **Orientation Session concluded at 3:49pm.**

REGULAR BUSINESS MEETING OF SENATE
commenced at 3:52pm

1. **Welcome and Updates from the Acting Chair and Vice-President, Academic** – Christine Bovis-Cnossen

   Christine Bovis-Cnossen welcomed the Senate membership, invited roundtable introductions, and gave her updates as Vice-President, Academic. Christine informed the Senate membership that there was a vacancy for the role of OCAD University's Council of Ontario (COU) Academic Colleague and that she would soon be putting out a call for nominations. Christine reminded Senate that the new Grading Policy was being implemented and cited some of the training initiatives around the policy that were underway. She then gave a report on enrolment numbers, indicated that although the summer numbers were strong, there was a shortfall in enrolment targets for the fall. She then invited Deanne Fisher to speak to the issue and outline some of the strategies the University was employing to mitigate the situation. Christine continued by reporting on the revised time-frame for University-wide consultation regarding the Interim Reporting Structure for the Faculty of Liberal Arts & Sciences and School of Interdisciplinary Studies (FLAS/SIS). She then went on to explain the schedule for University-wide consultations that would take place over the fall and winter terms and commented on the consultations that had taken place to-date, including focus groups and a Town Hall. Finally, she informed Senate that an Academic Administration Advisory Committee had been established to advise the President, Deans, and Vice-President, Academic potential models for academic administrative structures.

   In response, several Senators expressed concern that the Senate had not yet had a role in the consultation process and emphasized the importance of Senate involvement. Discussion ensued.

2. **Report from the President** – Sara Diamond

   Sara Diamond began her report by citing several meetings that she had with Ministry of Training, Colleges, and Universities' (MTCU) Minister Brad Duguid over the summer months. She also reported on a recent meeting with Ontario university presidents, which also included the Minister, and gave highlights on the four main issues discussed as follows: Differentiation Strategy; Credit Transfer; Online Learning; and Graduate Studies. With regards to differentiation, Sara Diamond explained that a rigorous debate ensued amongst university presidents about a differentiation framework with eight criteria that had been established, mostly data-driven, by which universities and colleges would be evaluated. The criteria included, teaching and learning; demographics of student population; jobs; strategic enrolment; research; program offerings and credentials; institutional collaboration; and metrics around sustainability. Sara emphasized the importance of this data gathering and measuring and indicated that it could eventually be linked to funding, similar to the systems in UK and Australia. Sara further explained that the Higher Education Quality Council of Ontario (HEQCO) was one of the advisory bodies looking at differentiation criteria and metrics. Sara emphasized that her Office would be working towards framing OCAD University's strategy on differentiation. Regarding online learning, Sara informed Senate that the Ontario government was putting out an request for proposals for a consortium of universities and colleges to develop online capacity and would, in particular, be looking at bringing large, first-year courses into this format, as well as creating research capacity and looking at blended learning. Regarding credit transfer, Sara explained that there was more emphasis on creating more mobility, fluidity, transparency, and related support. Regarding Graduate Expansion, Sara indicated that there was a great deal of discussion in the sector about to what extent the elite, research-intensive universities in Ontario have the monopoly on graduate studies. She alluded to arguments that were being made around the importance of niche and boutique offerings and making it possible for a diversity of universities to offer graduate programs. Sara continued by making reference to OCAD University's Strategic Mandate Agreement (SMA) and indicated that the Cabinet had met over the summer with Paul Genest, MTCU's Special Advisor's for the SMA's regarding the process for these agreements for

universities. She also reported on the University's involvement in several projects around the Productivity and Innovation Fund. Finally, Sara reported on the Q1 performance metrics of the University's Scorecard and invited questions. Discussion ensued.

3. **Approval of the Senate Chair-Elect** – Christine Bovis-Cnossen, Acting Chair, Interim Senate Executive Committee

Acting Chair Christine Bovis-Cnossen presented Senate with a motion from the Interim Senate Executive Committee to endorse Professor Keith Rushton as the Chair of Senate for a two year term which was then put forward as a motion for approval.

Motion to approve, moved by Steve Quinlan, seconded by Rosemary Donegan.

Discussion ensued. The Senate then voted to go IN-CAMERA and asked the Senate Chair-elect to absent himself for the duration of the in-camera session. Upon the conclusion of the in-camera session, the Acting Chair called the question for the motion on the table.

Motion carried, with 31 in favour, 2 opposed, and 1 abstention.

4. **Remarks from the New Senate Chair** – Keith Rushton, Senate Chai**r**

Keith Rushton thanked the Senate for the opportunity to serve and thanked former Senate Chair Archie Graham for his contributions.

5. **Approval of the Agenda for the Regular Business Meeting of Senate for September 30, 2013** – Keith Rushton, Senate Chair

Simone Jones raised a point of order that the agenda was not in compliance with OCAD University Senate Bylaw Article #8.4.2. that called for the approval of the agenda. Rosemary Donegan stated that the meeting materials did not include a formal report from the Senate Executive Committee as per OCAD University Senate Bylaw Article #8.3.3. regarding Summer Authority. She also stated that the meeting materials had been circulated too late, hence, not in compliance with OCAD University Senate Bylaw Article #8.4.1. Subsequently, she recommended that Senate not support the agenda as proposed. Keith Rushton then put forward the agenda as a motion for approval.

Motion to approve the Agenda for the Regular Business Meeting of Senate for September 30, 2013, moved by Christine Bovis-Cnossen, seconded by Helmut Reichenbächer.
Motion defeated, with 12 in favour, 16 opposed, and 6 abstentions

NEW MOTION:

Simone Jones recommended the format of a new agenda for the meeting which would include the following Items from the defeated agenda: #5 Approval of the Minutes of May 22, 2013, #,6.2.1.1. Approval of the 2013 Summer Undergraduate Grades; (new) Report on the Summer Activities of the Interim Senate Executive Committee; (new) Report on the Interim Reporting Structure of the Faculty of Liberal Arts & Sciences and School of Interdisciplinary Studies; #6.1.1.1. Approval of the Interim Senate Executive Committee`s Recommendations for Senate Faculty Representatives on the Board of Governors; #6.1.1.2.; Approval of the Interim Senate Executive Committee`s Proposed Slate for Senate Committees; followed by the rest of the items in the defeated agenda.

On motion made by Simone Jones, seconded by Lynne Milgram, *THAT* the new agenda for the Senate Regular Business Meeting of September 30, 2013, be approved as proposed.
Motion carried, with 24 in favour, 0 opposed, and 10 abstentions.

6. **Approval of the Senate Meeting Minutes from May 22, 2013** – Keith Rushton, Senate Chair

Keith Rushton referred the Senate to the minutes of May 22, 2013, which he then put forward as a motion for approval.

Motion to approve, moved by Gayle Nicoll, seconded by Helmut Reichenbächer.
Motion carried, with 26 in favour, 0 opposed, and 8 abstentions.

7. **Approval of the 2013 Summer Undergraduate Grades** – Michael Prokopow, Chair of the Senate Academic Standards Committee (SASC)

The Summer 2013 undergraduate grade reports from each Faculty Area were presented to Senate as a motion for approval.

Motion to approve, moved by Michèle White, seconded by Lenore Richards.
Motion carried, unanimously.

8. **Report on the Summer Activities of the Interim Senate Executive Committee**

On the request of Senate, Christine Bovis-Cnossen reported on the summer activity of the Interim Senate Executive Committee (SEC). She informed Senate that the Interim SEC had met once on August 26, and once on September 23 to vet the Senate Chair-Elect; the faculty Senate representatives for the Board of Governors; the Senate Committee Slate; and the Senate agenda for September 30. Several Senators reiterated their concern that Senate was not consulted in the decision regarding the Interim reporting arrangements and the proposed structure models for the FLAS/SIS. It was emphasized that Senate, as outlined in OCAD University's Act, is responsible for the academic enterprise and integrity of OCAD University's programs. Furthermore, several Senators commented on the lack of clarity in rationale around the decision to undertake a restructuring consultation and argued that consultation with Senate after the decision has been set in process is in violation of Senate authority. It was emphasized that, in addition to the University-wide consultations that were underway, Senate should have a formal role in the process and it was recommended that an Ad Hoc Committee of Senate be struck to undertake this work. Discussion ensued.

NEW MOTION:

On motion made by Rosemary Donegan, seconded by Martha Ladly, *THAT* a Senate Ad Hoc Committee be established (as per OCAD University Senate Bylaw Articles #7) to have a formal role in the review of the academic administrative structure across the University and establish an appropriate framework.
Motion carried, with 16 in favour, 8 opposed, 10 abstentions.

The Senate Meeting at this point had run to three hours. Subsequently, the Chair asked if Senate wished to extend the meeting as per OCAD University Senate Bylaw Article #8.3.7.and put this forward as a motion for approval.

NEW MOTION:

On motion made by Charles Reeve, seconded by Martha Ladly, *THAT* the Senate Regular Business Meeting of September 30, 2013, be extended.
Motion carried, with 33 in favour, 1 opposed, and 0 abstentions.

Discussion ensued and Senators generally agreed that in order to expedite the establishment of the Ad Hoc Committee and its explicit Terms of Reference including a time-frame for reporting to Senate, a Special Meeting of Senate needed to be called which was then put forward as a motion for approval.

NEW MOTION:

On motion made by Gayle Nicoll, seconded by Steve Quinlan, *THAT* a Special Meeting of Senate be called (as per OCAD University Senate Bylaw Articles #8.3.1.3 and #8.3.4), at a date and time determined by the Senate Chair and the Vice-President, Academic, at which time the Terms of

Reference and the Membership of the Ad Hoc Senate Committee on the proposed Academic Administrative Restructuring will be determined (as per OCAD University Senate Bylaw Article 7.1). **Motion carried**, unanimously.

9. Approval of the Interim Senate Executive Committee`s Recommendations for Senate Faculty Representatives on the Board of Governors.

Christine Bovis-Cnossen put forward for approval the recommendation of the Interim Senate Executive Committee that Professors Steve Quinlan and Dot Tuer be endorsed as the Senate Faculty Representatives on OCAD University`s Board of Governors which was then put forward as a motion for approval.

Motion to approve, moved by Christine Bovis-Cnossen, seconded by Helmut Reichenbächer.
Motion carried, with 34 in favour, 0 opposed, and 1 abstention.

10. Approval of the Interim Senate Executive Committee`s Recommendations for the Senate Committee Slate – Christine Bovis-Cnossen, Acting Chair, Interim Senate Executive Committee

Rosemary Donegan stated that since OCAD University Senate Bylaw Article #3.2.2. was not followed, then the proposed slate should not be approved and should be tabled. Discussion ensued.

NEW MOTION:

On motion made by Rosemary Donegan, seconded by Michèle White, *THAT* the proposed list of Senate Committees brought forward for approval by the Interim Senate Executive Committee be tabled.

Following discussion on the motion, the Senate then agreed to consider the proposed slate as Pro Tem structure, pending review of the Senate Annual Nominating Committee which was put forward as a motion for approval. The Senate Chair then requested that the motion be withdrawn.

Motion to withdraw motion to table the proposed list of Senate Committees brought forward for approval by the Interim Senate Executive Committee, moved by Rosemary Donegan, seconded by Michèle White.
Motion to table withdrawn, moved by Rosemary Donegan, seconded by Michèle White.

NEW MOTION:

On motion made by Sara Diamond, seconded by Vladimir Spicanovic, *THAT* the current slate of Senate Committee memberships be accepted as a Pro Tem structure, and *THAT* the slate will subsequently be reviewed by the Senate Annual Nominating Committee as per OCAD University Senate Bylaw Article 3.2.2., and approved by Senate at its meeting on October 28, 2013.

Motion carried, unanimously.

11. Adjournment – Keith Rushton, Senate Chair

Keith Rushton asked if the Senate wished to adjourn and called for a motion for adjournment.

Motion to adjourn, moved by Michel Frappier, seconded by Lenore Richards.
Motion carried, unanimously at 6:23pm.